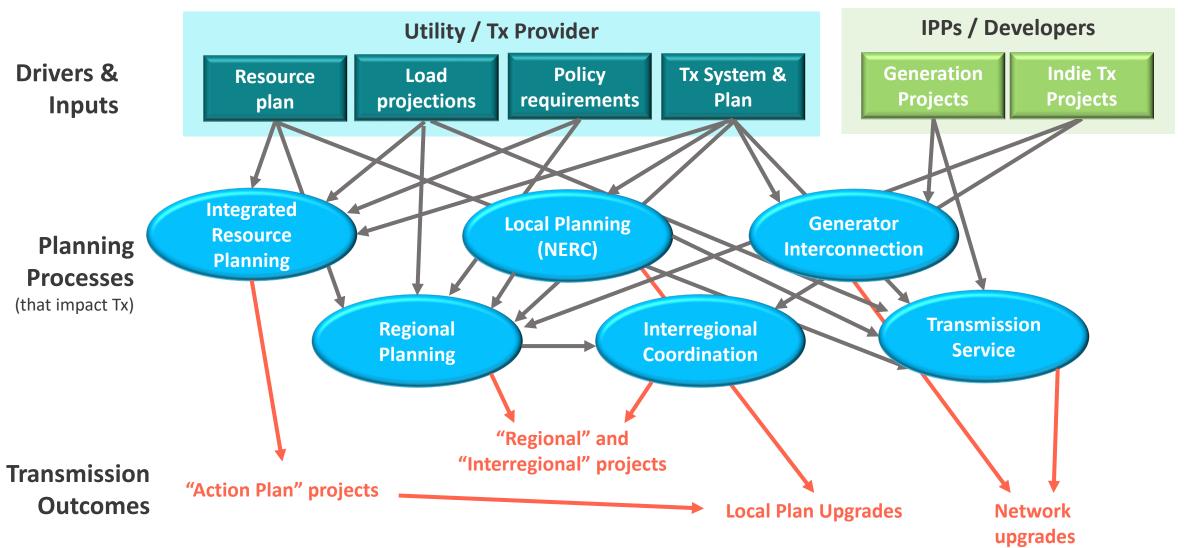


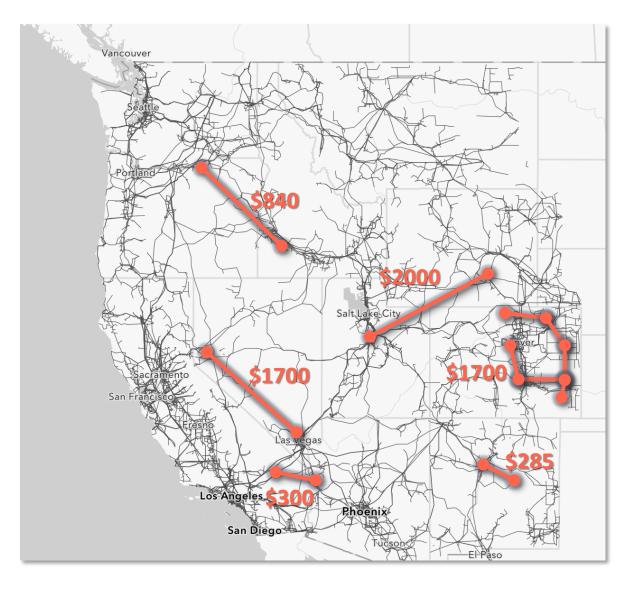
The Planning Landscape: The Typical Western Transmission Provider*







\$7B of Recently "Approved" Major Transmission Projects in West



- Projects are in various stages of formal approval
- Figure does not include a few independent projects that likely have sufficient commercial interest
- Some projects have been in planning phases for years (or decades), while others are relatively new proposals that came to life quickly
- Does not represent the extent of the required transmission buildout, but it is a start...





Solutions? Some ideas...



Maximize use of the existing system (today)



Continue to advance and build in-flight or previously-planned projects (24-36 months)



Establish better planning process and cost allocation frameworks to support next-gen transmission build (3-8 years)

