

West-Wide Governance Pathways Initiative

Monthly Stakeholder Meeting
June 26, 2026



West-Wide Governance Pathways Initiative

Agenda

- ROWE Board Selection Process
- Work Group Updates
 - Finance
 - Market Oversight and Data Access
 - Tribal Engagement
 - Stakeholder Process
 - Regulatory Structure
- Remaining Stakeholder Meetings

ROWE Board Selection Process Schedule

Key Dates 2026	Step in Search Process
June 30	Deadline for Candidate Submission
July 15	Submittal of Qualified Candidate List to Nominating Committee
August 5	Shortlist determination. You will be notified by Lyceum after this date whether you have been selected or not for 1 st Round Interviews.
August 25, 27, 28, and 31	1st Round Candidate interviews with Nominating Committee. These will be 60- to 75-minute virtual interviews. All potential candidates should tentatively hold at least 2 of these dates. You will be notified by Lyceum after the last interview date whether you have been selected or not for Final Round Interviews.
September 14 and 15	Final Round Candidate interviews with Nominating Committee. These will be 60- to 75-minute in-person interviews. Location TBD. All potential candidates should tentatively hold both of these dates. You will be notified by Lyceum after the last interview date whether you have been selected or not for the Final Slate of Candidates.
By September 25	Nominating Committee recommends Final Slate of Candidates to Formation Board
By September 30	Formation Board appoints new Board of Directors

ROWE Board Selection Process (cont.)

CANDIDATE SUBMISSION INSTRUCTIONS

If you are interested in this opportunity and you have not otherwise expressed your interest to Lyceum Leadership Consulting, please submit your CV/Resume and Cover Letter/Letter of Interest to Donna.Frakes@LeadershipLyceum.com and reference “ROWE 2026 Board of Directors” in the subject line. Qualified applicants only please.

Stakeholders need to select and join a sector if they have not already done so to participate in Board selection process

Nominating Committee Representatives

EDAM Entities	John Mayhew, PNM
WEIM Entities	Josh Walter, Seattle City Light
ISO PTOs	Meg McNaul, Six Cities
Non-IOU load serving entities serving load from WEIM or EDAM	Beth Vaughan, Cal CCA
PIOs	Kelsie Gomanie, NRDC
IPPs, independent transmission developers, and marketers	Ian White, Shell
Consumer Advocates	Julie Halligan, California Public Advocate's Office
Large C&I Customers	Sam Harper, CLECA
Distributed Energy Resources	Collin Smith, LEAP
BOSR	Commissioner John Hammond, Idaho
Formation Board (non -voting)	Jim Shetler, BANC

Work Group Updates



ROWE Board Briefing Book - Outline

I. Background

II. Corporate Organization and Governance

- a. Corporate Docs
- b. Policies
- c. Board Governance
- d. Principal Place of Business

III. Regulatory Structure and Oversight

- a. Scope of FERC Regulation
- b. Tariff
- c. ROWE-CAISO Agreement
- d. Market Oversight

IV. Finance

- a. Global Impact support
- b. Debt Financing
- c. 2027-2028 Draft Budgets
- d. ROWE Budget Process
- e. Cost Recovery Mechanism

V. Staffing and External Resources

- a. ROWE Staff
- b. Consulting and Legal
- c. Stakeholder/Volunteer Support
- d. CAISO Support

VI. Communications and Outreach

- a. Public Affairs
- b. Office of Public Participation
- c. External Coordination (CAO, BOSR, Tribal Engagement)

VII. Stakeholder Process

- a. Transitional Process
- b. Final Process

VIII. RA Program

IX. ROWE Evolution



ROWE Implementation Swimlanes

Parallel workstreams · Q1 2026 – Q2 2028



Finance

Scope: debt financing, developing draft budgets for 2027-2028, ROWE budget process, and the cost recovery mechanism.

Seeking funding for ROWE start-up costs of \$~8-9 million using the following options:

- Stakeholder contributions
 - Phase III Pledge Form: <https://www.westernenergyboard.org/wp-content/uploads/WWGPI-Phases-III-Pledge-Form.pdf>
- Grants
- Debt financing

Working on: ROWE Budget process, cost recovery, and draft 2027-2028 budgets.

Market Oversight and Data Access

Scope: Implementation of the recommendations in the Final Proposal and related AB 825 provisions.

Goal: Collectively, these market oversight functions (DMM, MSC, Market Expert) need to be able to analyze how customer interests, including affordability and reliability, are safeguarded in non-discriminatory market design and operations.

- Developing proposals related to DMM, DMM Oversight Committee, MSC, and Market Expert.
- Data/Information Sharing: exploring how to enable robust information sharing that preserves confidentiality.

Tribal Engagement

Scope: Partner with Tribal representatives across the West to better understand the range of current market engagement and unique challenges, how these may change and evolve over time, working collaboratively on recommendations for how the ROWE can best support their collective needs.

- Status: working with Tribal representatives to develop a proposal for the ROWE Board that will include ongoing work as the ROWE develops.

Stakeholder Process Overview and Update

- Principles
- Elements
- Stakeholder Representatives Committee
- Process
- Significant Opposition and the Remans Process
- Classification: Compliance with State and Local Public Policy

Comments due July 10.



Principles of the Stakeholder Process

- a. Openness – participation open to all persons;
- b. Transparency – transparent to the public;
- c. Consensus building – build and document consensus;
- d. Fair balance of interests – not dominated by a small number of sectors, and respect for minority positions;
- e. Due process – reasonable notice and opportunity to participate and to have views considered; and
- f. Timeliness – getting things done, not bogged down in stalemates
- g. Efficiency
- h. Cost minimization



Elements of the Stakeholder Process

The stakeholder process is the primary function through which the ROWE will exercise its sole authority over market rules.

- Stakeholder Representatives Committee (SRC)
- Classification of Stakeholder Initiatives
 - Compliance/Non-Discretionary
 - Compliance with State and Local Public Policy
 - Discretionary
- Board Public Policy Committee
- Indicative voting and public comment to inform the Board



Stakeholder Representatives Committee (SRC)



Stakeholder Process Phases

- **Issue Identification and Prioritization:**
 - Catalog
 - Proposal Submission
 - Classification
 - Roadmap
 - SRC Roundtable
 - Prioritization
 - Board Consideration
- **Stakeholder Initiative Phase**
 - Issue Evaluation: Refinement of the Problem Statement
 - Policy Development: Identification of Solutions
 - Straw Proposal Development
 - Draft Final Proposal Development
 - Final Proposal Development
 - Board Consideration



Issue Identification: Catalog Development

Initiative Proposal Submission: Initiative proposals can be submitted by any stakeholder. Stakeholders may also work together to create joint proposals that could be submitted by/with the support of multiple entities. Proposal submissions will be posted on the ROWE website.

Triage and Classify Initiatives: Stakeholder initiatives will be classified into three categories: Compliance/Non-Discretionary Initiatives, Compliance with State and Local Public Policy Initiatives, and Discretionary Initiatives. Staff will review the suggested classifications, and will retain ultimate decision making authority on the final classification

Publish Catalog: The Catalog will be a listing of proposals for stakeholder initiatives.

Stakeholder workshop on Published Catalog: Once the Catalog has been posted, staff will facilitate an educational stakeholder workshop that includes stakeholder presentations and an overview of the Catalog, and the upcoming process for prioritization.



Prioritization: Roadmap Development

SRC Roundtable

After the publication of the Catalog, SRC Representatives will work with their sectors to collect feedback and rank initiatives that are of most importance to each sector. SRC representatives will take this information back to the SRC to identify common themes across sectors that are of the most importance to the stakeholder community as a whole. Once SRC representatives collect feedback, they will host a roundtable and publish a report with recommendations to staff on initiative prioritization.

Prioritization Survey

Each registered stakeholder will have the opportunity to submit a survey. The WG declines to prescribe a specific process but opts to provide guidelines for the information collected from each survey: highest priority, urgency, stakeholder resource availability, and opportunity to provide additional comment on their response, classification, and feedback on the process.



Prioritization: Roadmap Development

Draft and Final Roadmap Development

Staff will lead the drafting and development of the Roadmap. Each step will include a workshop, comment period, and indicative vote.

Board Consideration

Ahead of the vote, the ROWE Board will receive a packet of materials that includes:

- The finalized Catalog & Roadmap
- A report from the SRC on the process for developing the Catalog and Roadmap including all indicative voting and the results of the vote on the Final Roadmap.
- Disposition of stakeholder initiatives
- Input from the Public Policy Committee.



Stakeholder Initiative Phase

The Stakeholder Initiative Phase is where stakeholders develop solutions and produce a final proposal for individual initiatives within the Final Roadmap. The Stakeholder Initiative Phase will include the following steps:

1. Problem Statement Development
2. Straw Proposal Development
3. Draft Final Proposal Development
4. Final Proposal Development
5. ROWE Board Consideration

Each step will have a workshop, comment period, and indicative vote. Depending on stakeholder consensus, multiple iterations of stakeholder engagement may be necessary. Prior to Board consideration, the Public Policy Committee will conduct outreach.



Significant Opposition and the Remand Process

Upon completion of the Draft Final Proposal, stakeholders will vote on the initiative before it is sent to the ROWE Board for approval. If the criteria for significant opposition are met, the Board may remand the initiative back to the stakeholders to address the stakeholder concerns and to achieve broader support.

The Step 2 Proposal tasked the stakeholder workgroup with developing a remand process when significant opposition exists. A subgroup of the stakeholder process workgroup has been formed to address this.



Classification: Compliance with State and Local Public Policy

Overview: In some instances, a state or local policy or law may impact a market participant to the extent that a tariff change may be needed to enable that participant's compliance with state or local policy or law. In such an instance, any entity including a state agency representative, ROWE BOSR representative, or market participant who may be impacted may propose an initiative under this classification.

- The Public Policy Committee of the ROWE Board will conduct outreach to states, local power authorities, and federal Power Marketing administrations to gather input about whether those entities see potential adverse impacts to their policies.

A separate workstream will cover this topic from proposal submission to Board consideration.



Regulatory Structure Objectives

- To secure the **independence** of ROWE governance of the day-ahead and real-time energy markets
- To ensure **accountability and transparency** in the ROWE's exercise of its obligations subject to FERC oversight and public scrutiny
- To preserve **CAISO's corporate structure and health** by clearly defining the respective roles and responsibilities of the two entities
- To establish a **flexible platform for expansion** of ROWE services and responsibilities over time
- To enable **timely implementation**



Three-Part Regulatory Structure



Three-Part Regulatory Structure

1. The Integrated CAISO Tariff

- Integrated tariff comprises rules subject to the sole authority of the ROWE, joint authority of the ROWE and CAISO, and CAISO sole authority
- ROWE has sole authority to establish and modify *market rules* and to direct related 205 filings
- ROWE and CAISO maintain joint authority over rules governing *business and legal relationship* with market participants (e.g., creditworthiness)
- CAISO continues to administer the integrated tariff and make 205 filings
- CAISO continues to serve as market operator
- CAISO administers the mechanism to recover the ROWE's costs
- CAISO remains the counterparty to market participant agreements



Three-Part Regulatory Structure

2. The ROWE Governance Tariff

- ROWE has sole authority over these tariff provisions, administers the tariff, and makes 205 filings for any changes consistent with ROWE-CAISO coordination agreement
- Encompasses ROWE's core functions/ structure and the process for exercising sole authority over market rules, such as
 - Board composition
 - Inclusive stakeholder committees and processes
 - ROWE budget development and cost recovery through CAISO
 - Support and funding for the Body of State Regulators, Office of Consumer Advocate, and Office of Public Participation, and
 - Participation in oversight of the Department of Market Monitoring
- Similar to the Markets+ Appendix O and portions of the WRAP Tariff
- Supports and interacts with other ROWE governance documents
- Establishes a platform for future service expansion



Three-Part Regulatory Structure

3. The CAISO-ROWE Coordination Agreement

- Framework for the CAISO-ROWE relationship, establishing rights and responsibilities of each party, establishing, for example:
 - ROWE authority to direct filings to modify market rules in CAISO tariff
 - Roles in the filing of Tariff changes and FERC litigation
 - Coordination between the parties to implement ROWE funding
 - Roles in hiring/oversight of regional markets VP and Director of Market Monitoring
 - Procedures for data sharing and confidentiality, and
 - Audit rights, dispute resolution, indemnification
- Delegation of 205 rights is consistent with existing structures like Markets+ governance, “jump ball” filing rights, and the contractual transfer of filing rights by transmission owners to RTOs
- Both CAISO and the ROWE will be public utilities by virtue of their respective roles and jurisdictional documents on file



Other CAISO Roles Remain Intact

- CAISO retains sole authority over balancing authority functions and related tariff provisions
- CAISO retains sole authority over transmission operation and related tariff provisions
- CAISO continues in role as Reliability Coordinator and related tariff provisions



Upcoming Opportunities for Engagement

- Next monthly stakeholder meeting will be held
 - Friday, August 14, 2026
 - 10:00-12:00PT/11:00-1:00MT/12:00-2:00CT
- The last stakeholder meeting before the Board is seated will be on
 - Friday, September 25, 2026
 - 10:00-12:00PT/11:00-1:00MT/12:00-2:00CT

Comments on Stakeholder Process due July 10.

Resources

- **Launch Committee materials will continue to be posted on the WIEB landing page:**
<https://www.westernenergyboard.org/wwgpi/>.
 - This includes: stakeholder meetings and materials, working group materials, information on the nominating committee process, and comments.
- **All ROWE related materials will be posted on the ROWE landing page:** rowesternenergy.org.
 - This includes: Formation Board meetings and materials and the emerging resource adequacy framework.



Thank you!

- The Launch Committee can continue to be reached via pathways@westwidepathwaysinitiative.org
- All comments can be directed to comments@westwidepathwaysinitiative.org
- Pathways Initiative information continues to be hosted on the WIEB website at www.westernenergyboard.org/wwgpi